## Attendee List

<table>
<thead>
<tr>
<th>Company</th>
<th>First Name</th>
<th>Last Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aisin Technical Center</td>
<td>John</td>
<td>Welsch</td>
</tr>
<tr>
<td>Alcoa, Inc.</td>
<td>Gregort</td>
<td>Fata</td>
</tr>
<tr>
<td>Automobile Magazine</td>
<td>Todd</td>
<td>Lassa</td>
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<tr>
<td>Automotive News</td>
<td>Vince</td>
<td>Bond</td>
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<tr>
<td>AVL Powertrain Engineering</td>
<td>Hamid</td>
<td>Vahabzadeh</td>
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<tr>
<td>Baum and Associates</td>
<td>Alan</td>
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<tr>
<td>Benteler Automotive</td>
<td>Dale</td>
<td>Pinkelman</td>
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<td>BorgWarner</td>
<td>Hebert</td>
<td>Cabral</td>
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<tr>
<td>Bosch Corporation</td>
<td>Alexander</td>
<td>Freitag</td>
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<td>Chris</td>
<td>Dowd</td>
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<td>Chrysler</td>
<td>Danvir</td>
<td>Sorgi</td>
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<tr>
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<td>Fred</td>
<td>Vander Voord</td>
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<tr>
<td>Delphi</td>
<td>John</td>
<td>Kirwan</td>
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<tr>
<td>Delphi</td>
<td>Richard</td>
<td>Teets</td>
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<tr>
<td>Denso</td>
<td>Jonathan</td>
<td>Logan</td>
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<td>Detroit Free Press</td>
<td>Nathan</td>
<td>Bomey</td>
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<tr>
<td>Doshisha University</td>
<td>Philippe</td>
<td>Byosiere</td>
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<td>Merlin</td>
<td>Levirs</td>
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<td>Faurecia Emissions Control Technologies</td>
<td>Michael</td>
<td>Clegg</td>
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<td>Federal Reserve Bank of Chicago</td>
<td>Thomas</td>
<td>Klier</td>
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<td>Ford Motor Company</td>
<td>Nancy</td>
<td>Homeister</td>
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<tr>
<td>General Motors</td>
<td>Ryan</td>
<td>Corless</td>
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<td>Richard</td>
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<td>General Motors</td>
<td>Wilfredo</td>
<td>Perez Jr.</td>
</tr>
<tr>
<td>Hyundai America Technical Center, Inc.</td>
<td>Dong Suk</td>
<td>Chae</td>
</tr>
<tr>
<td>I H S Automotive</td>
<td>Ann</td>
<td>Bennett</td>
</tr>
</tbody>
</table>
I H S Automotive
Independent (media)
International Council on Clean Energy
Jing-Jin Electric Technologies
Linamar Corporation
Linamar Corporation
Linamar Corporation
LMC Automotive
Magna
McKinsey Company
Means Industries
Michigan Radio
NHTSA (VOLPE)
Pilot systems
Tenneco
UAW International
UAW International
UAW International
UAW International
UMTRI
UMTRI
UMTRI
University of Michigan
University of Michigan
University of Michigan
University of Michigan
University of Michigan
University of Michigan
University of Michigan
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University of Michigan Office of the Vice President of Research